



INVESTING IN BAIE-COMEAU

THE CROSSROAD OF OPPORTUNITIES FOR YOUR PROJECTS











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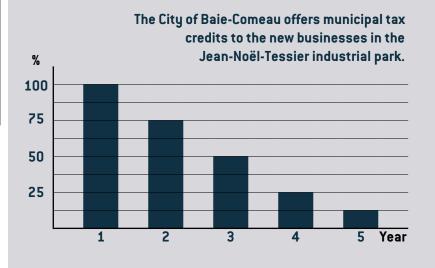
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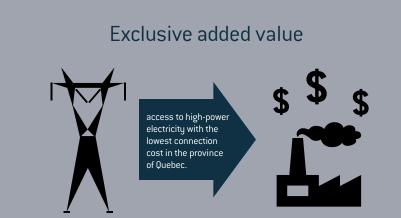
Photo credit (cover) PV Hydrolique, ID Manic Photo credit (back) ID Manic, SOPOR (Martin Lebel), City of Baie-Comeau

OUR INFRASTRUCTURE

Small to large scale industrial parks and strategic lots

Industrial parks and strategic lots in the region can accommodate small to large scale projects and they are located near arterial roads and the port-rail complex.







For more information about available lots in the Baie-Comeau region :

www.ville.baie-comeau.qc.ca/ section-anglaise/affairs/industrialsites/

or

Société d'expansion de Baie-Comeau

418 296-8108
rsavoie-jourdain@societeexpansion.
baie-comeau.ca

Optimal northern road network

The Route 389, going strait to the Labrador Trough, is being completely rebuilt. Major reconstruction works, totalising a investment of \$468M upon the next 10 years, consist in significantly improving safety for road users along 570 km between Baie-Comeau and Fermont. The Jean-Noël-Tessier industrial park in Baie-Comeau will be located at the new junction of Route 389 and Route 138, with direct access to the north.

The Baie-Comeau port-rail complex

Characteristics of the port of Baie-Comeau

Trade volume

Approximately 5 million tons of bulk goods annually. 90% is handled via private tenants.

Annual shipped materials at the federal wharf

News paper: 310,000 metric tons Aluminium parts: 75,000 metric tons Deicing salt: 22,000 metric tons Anodes: 150,000 metric tons

General manufactured goods: 1,400 metric tons

Cruises: 21 cruise ship calls.

Piers

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Transport Canada (1), STQ — Passenger ferry (1), SOPOR (1), ALCOA (1), CARGILL (2).

Berths

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The Baie-Comeau port has officially been recognized has an industrial port zone by the maritime strategy of our government.

The port of Baie-Comeau

Different users as Resolute Forest Products, Alcoa's Baie-Comeau Smelter, international cruise ships and many manufacturing companies.

Cargill's exporting facilities

Baie-Comeau is one of seven cities in Canada in which Cargill has a grain and oilseed port, that is devoted to the storage and transfer of products to be exported. Cargill's port facilities are accessible yearround. You can contact Cargill concerning the configuration of the bulk transfer equipment and when it might be available to use

The port and rail Baie-Comeau compagny (SOPOR)

SOPOR is a none profit organization that ensures the maritime and rail transport of different goods. SOPOR's transfer center has its own port facilities.

SOPOR is part of one of the largest rail distribution networks in North America, all the way to Mexico. CN's railroad links Baie-Comeau to the entire continent with a rail ferry. The North Shore transits a considerable portion of its industrial products elsewhere in Canada and to the United States, as well as to receive raw materials.

For more information about SOPOR's transport services, visit:

http://www.sopor.ca/accueil

The port has four different berth ranging from 27,8ft. /8,5m to 29,5ft. /9m water draft

Ro/Ro ramp with a capacity of 400 metric tons [1 berth]

Products in transit: newspaper, anodes, equipment, bulk goods, de-icing salt

International cruise ships (port of call)

 $6,\!000~\text{m}^2$ of warehouse space and 103 m^2 of administrative office space



The Baie-Comeau airport

The Baie-Comeau airport can accommodate and serve small to large aircrafts, and it offers daily flights to Montreal.



For more information about the Baie-Comeau airport's services, schedules and rates, visit http://www.mrcmanicouagan.qc.ca/aeroport/historique (in French only)

ENERGY ACCESS AND COST

Hydro-Quebec Production: extra-high voltage and minimum connection fees

Hydro-Quebec has 500 MW of electricity available requiring no additional equipment, making Baie-Comeau the place with the lowest electricity connection fees in the province of Quebec. Additionally, Hydro-Quebec offers special rates for all types of industrial needs.

For more information about Hydro-Quebec's rates, visit http://www.hydroquebec.com/business/rates-and-billing/rates/electricity-rates-business-customers/

McCormick hydroelectric generating station

The station is connected to Baie-Comeau's electricity grid and generates 350 MW of power above and beyond what is used by the local distribution network. Lastly, the City of Baie-Comeau owns a 62-MW electrical distribution network.

SERVICE PROVIDERS

The Baie-Comeau region has developed a solid expertise in industrial projects. Loca entrepreneurs are strong:

- engineering consulting
- environmental assessment
- → construction
- + telecommunications
- + transport
- industrial manufacturing

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MUNICIPAL SERVICES AND BYLAWS

City of Baie-Comeau

Permits and bylaws

The City of Baie-Comeau has it's own managing and selling land organization (SEBC). The SEBC helps developers to select the best lot for their project, through the different services of the city, to facilitate compliance with the bylaws and ensure the success of the project.

To reach the SEBC:

19 Marquette Avenue, Baie-Comeau, Quebec G4Z 1K5

Tel: 418-296-8108 Fax: 418-296-8186

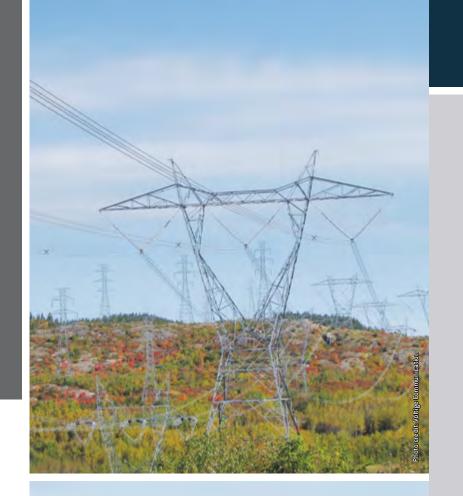
WORKFORCE

In addition to research centers, the Baie-Comeau region has a college that offers cutting-edge technical training in areas of forestry, civil engineering, management, health and social services.

It also has the Professional formation center of Baie-Comeau, which offers numerous training programs specialized in industrial maintenance and mechanics, machining, transport, construction, accounting and secretarial studies.

QUALITY OF LIFE

Baie-Comeau is a proud northern maritime city that stands out for its enviable quality of life. The city boasts numerous sports, leisure and cultural clubs; concert venues and art galleries; a junior major hockey team; three high schools, one of which is English; one college; numerous parks and beaches and world-class tourist attractions. The Baie-Comeau port of call also welcomes several international cruise ships each year and positions itself as the fastest growing on the North Shore.



A PORTRAIT OF OUR INDUSTRIES

Aluminum and metallurgy

The Baie-Comeau region can accommodate any type of metallurgy-related industrial project.

The presence of Alcoa's Baie-Comeau

Smelter provides exciting new opportunities for light-metal production, processing and recycling. The presence of small and medium-sized businesses (SMBs) specialized in manufacturing, machining, managing and preparing metal alloys and industrial parts makes the region all the more suitable for the development of new business synergies and the arrival of new projects.

Alcoa's Baie-Comeau Smelter, which employs 875 workers, is currently making major investments in its foundry and casthouse to meet the automobile industry's growing need for aluminum. With its 480 pots providing a production capacity of 295,000 metric tons of aluminum, the Baie-Comeau Smelter is focused on the industries of the future.

We have a variety of expertise and the means to accompany and support industrial innovation and large-scale projects, including programs that provide grants and loans that may be used for prefeasibility or feasibility

R&D - Industrial process

Industrial, mining and metallurgical process engineering – ACCORD area of expertise

With approximately 50 mining- and metallurgy-related SMBs, the North Shore has a cluster of excellence that is recognized by the Quebec government: Industrial, mining and metallurgical process engineering cluster (IPIMM). This cluster of excellence aims to create a regional production system that is competitive at the North American and international levels. It encourages joint efforts of businesses to share a common vision for their industry and a strategy to develop it.

For more information, visit http://ipimm.ca/ (in French only).



Mining

The region offers excellent mineral mining potential. A few of the mineral reserves are currently being explored, and may lead to many quality jobs in a few years.

The characteristics of mineral deposits in the region and the opportunities to export from Baie-Comeau support the development of an industrial cluster of plants that process industrial minerals such as graphite to produce lithium batteries.



Recent mineral exploration activities have confirmed that the subsurface in the region is rich in mineral

copper graphite iron peatland sea clay nickel titanium phosphate granite

The Technical institute of industrial maintenance (ITMI)

The mission of the ITMI is to exercice, in the fields of industrial maintenance, information, technical support and applied research activities for the benefit of companies of the province of Quebec.

The ITMI favours the use of modelling and simulation tools to maximize the outcomes of its interventions. As case studies have demonstrated, the introduction of this technology offers numerous advantages: reduced time for training and performing tasks, less shutdowns and parts replacement and finally, increased operational gains.

For more information, visit http://www.itmi.ca/en/home/

A PORTRAIT OF OUR INDUSTRIES



Forestry

Industrial development in the region was driven by the forestry industry, and, until today, many businesses and jobs rely on the quality and abundance of this resource.

Baie-Comeau owns the most important pulp and paper mill in Quebec, as well as a sawmill that produces timber and shavings that are used for pulp production. Both facilities belong to Resolute Forest Products.

In August 2015, the North Shore forest industry signed a five-year agreement with the Quebec government to ensure the competitiveness and long-term viability of the industry at a time when a spruce budworm epidemic was destroying a considerable volume of wood. The agreement covers hydroelectricity rates and procurement costs, among other things, while taking into account the constraints of the rugged terrain of the North Shore and fibre quality. The agreement provides a diversification and innovation plan to be implemented to seize new market opportunities for the industry. Projects as forest biomass conversion, energy efficiency and improving fibre quality are therefore being studied.

Apart from Resolute Forest Products, the industry includes SMBs that specialize in:

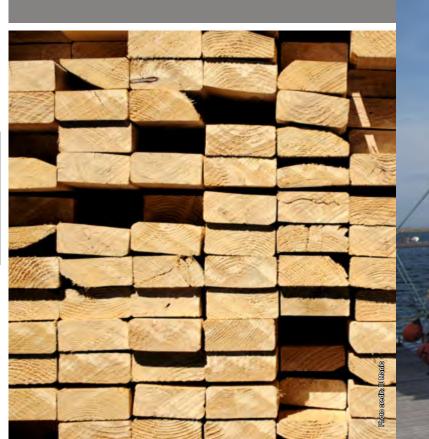
- → silviculture
- → transport
- access road construction
- forest product and by-product conversion
- environmental assessments (for instance, fauna, flora and wetland inventories)

The North Shore region offers good harvest potential for wood processing projects in biomass energy and timber. The Bureau of wood market regularly auctions of volumes of wood from Quebec's public forest. For more information, visit www.bmmb.gouv.qc.ca (in French only).

R&D in the boreal forest

In research and development, the Boreal forest experimentation and development center (CEDFOB) helps businesses and organizations to innovate with applied research, technology transfer and adapted training, among other things. Since it was founded in 2004, the it has been operating mostly in boreal forestry. It recently expanded its expertise to northern berries, the physics and chemistry of wood, and entomology.

For more information, visit http://www.cedfob.qc.ca/ (in French only).



Fishing and aquaculture

The North Shore is one of the most important regions in Quebec in which the fishing industry is the most predominant. Seafood exports represent more than \$40 million in 2013. The best sellers are, of course, snow crab and northern shrimp. However, new species, such as Stimpson's surfclam, scallops, herring and capelin, are also available.

The Baie-Comeau region has three fish and crustacean processing plants:

- Baie-Trinité Seafoods Inc. Baie-Trinité
- Manicouagan Fisheries Baie-Comeau
- Poissonnerie Jean-Guy Laprise Chute-aux-Outardes

R&D – Marine resources, sciences and technologies

The North Shore is part of a cluster of excellence recognized by the Quebec government, that relies on an alliance between maritime businesses: the Marine resources, sciences and technologies cluster. These businesses intend to develop innovating strategies to increase productivity, networking, training and market development.

For more information, visit http://www.accordrstm.ca/ (in French only).





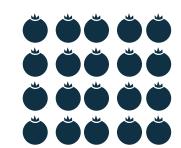
A PORTRAIT OF OUR INDUSTRIES

Northern berry production

The Baie-Comeau region is known for its blueberries, haskap berries, strawberries and sea buckthorn. The majority of blueberry fields that are cultivated in the North Shore are leased and on public land.



Approximately 4,200 hectares are currently used to grow all types of fruit



Field development in the region could potentially reach 100,000 hectares

(blueberry and cranberry)



Photo credits Volitige Communication

R&D — Potatoes and northern berries

To support the development of Quebec's potato industry, the Les Buissons Research Center specializes in genetically improving potatoes.

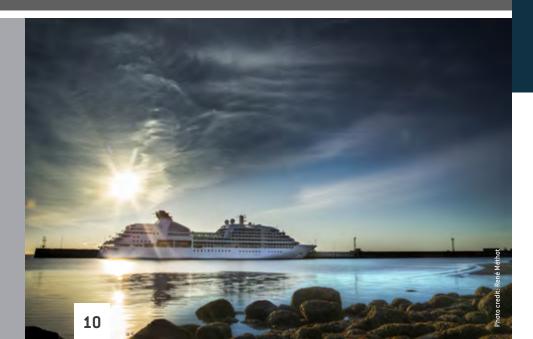
In terms of northern berries, the Boreal forest experimentation and development center (CEDFOB) innovate with applied research, technology transfer and adapted training. Its work includes growing and processing northern berries for various types of applications.

Tourism

A true hub between Quebec and Newfoundland the Baie-Comeau region is strategically positioned along Route 389 and ready for any new tourism project.

Baie-Comeau is also one of the nine internationa cruise ship ports of call recognized by the Quebec government. With its numerous tourist attractions, Baie-Comeau is THE perfect norther destination!

http://tourismecote-nord.com/en/



DEVELOPMENT ORGANIZATIONS AND LOCAL PARTNERS

Land purchasing and bylaws

• City of Baie-Comeau (SEBC)

19 Marquette Avenue, Baie-Comeau, Quebec G4Z 1K5
Tel: 418 296-8108 • Fax: 418 296-8186
http://www.ville.baie-comeau.qc.ca/fr/affaires/terrains-a-vendre/
[in French only]

• City of Baie-Comeau - Urban Planning Department (Permits and certificates)

1310 D'Anticosti Street, Baie-Comeau, Quebec G5C 3R2 Tel: 418 589-1500 • Fax: 418 589-1515 urbanisme@ville.baie-comeau.qc.ca www.ville.baie-comeau.qc.ca

• MRC of Manicouagan Georges-Henri-Gagné Building

768 Bossé Street, Baie-Comeau, Quebec G5C 1L6
Tel: 418 589-9594 • Fax: 418 589-6383
info@mrcmanicouagan.qc.ca
www.mrcmanicouagan.qc.ca (in French only)

Financial assistance

• Innovation and development Manicouagan
1910 Charles-Normand Avenue, Baie-Comeau, Quebec G4Z 0A8
Tel: 418 295-2593 • Fax: 418 295-2664
info@idmanic.ca
www.idmanic.ca (in French only)

SADC Manicouagan

810 Bossé Street, Suite 101, Baie-Comeau, Quebec G5C 1L6
Tel: 418 295-SADC (7232) • Fax: 418 295-7233
solution@sadcmanic.ca
www.sadcmanic.ca (in French only)

Sustainable development and social acceptance

Manicouagan Uapishka Biosphere Reserve
 31 Marquette Avenue, Baie-Comeau, Quebec G4Z 1K4
 Tel: 418 296-5680
 info@rmbmu.com

Commerce and marketing

• Manicouagan Chamber of Commerce 22 La Salle Place, Baie-Comeau, Quebec G4Z 1K3

Tel: 418 296-2010 •Fax: 418 296-5397 info@ccmanic.qc.ca

www.ccmanic.qc.ca (in French only)

• North Shore International Commerce (Exportation)

625 Laflèche Boulevard, Suite 315, Baie-Comeau, Quebec G5C 1C5 Tel: 418 589-5028 • Fax: 418 589-7996 AideXport@cicotenord.ca www.cicotenord.ca

Research and development

Boreal Forest Experimentation and Development Center (CEDFOB)

537 Blanche Boulevard, Baie-Comeau, Quebec G5C 2B2 Tel: 418 295-2240 • Fax: 418 589-5634 Toll-free: 1 800 463-2030, poste 240 cedfob@cedfob.ca www.cedfob.qc.ca (in French only)

• Technological institute of industrial maintenance

175 De La Vérendrye Street, Sept-Îles, Quebec G4R 5B7 Tel: 418 962-9848, ext. 250 • Fax: 418 968-8205 info@itmi.ca http://www.itmi.ca/en/home/

North Shore Energy Consortium (CITEC)

1910 Charles-Normand Avenue, Baie-Comeau, Quebec G4Z 0A8 Tel: 418 295-2593 • Fax: 418 295-2664 info@citec.ca www.citec.ca (in French only)

• IPIMM Cluster

175 De La Vérendrye Street, Suite IPIMM, Sept-Îles, Quebec G4R 5B7 Tel: 418 965-7064 info@ipimm.ca

• Marine resources, sciences and technologies cluster

175 De La Vérendrye Street, Suite D-119-A, Sept-Îles, Quebec G4R 5B7 Tel: 418 962-9848, ext. 295 direction@accordcotenord.ca http://www.accordrstm.ca/ (in French only)

• Les Buissons Research Center

358 Principal Road, Pointe-aux-Outardes, Quebec GOH 1M0 Tel: 418 567-2235 • Fax: 418 567-8791 info@crlb.qc.ca

Logistics

Baie-Comeau airport

De L'Aéroport Road, Baie-Comeau, Quebec 65C 2S6 Tel: 418 589-8285 • Fax: 418 589-6895 aeroport.adm@mrcmanicouagan.qc.ca

SOPOR

18 Maritime Road, Baie-Comeau, Quebec G4Z 2L6 Tel: 418 296-6785 • Fax: 418 296-2377 societeduport@globetrotter.net www.sopor.ca (in French only)

Port of Baie-Comeau
 Tel: 418 296-4296
 portbaiecomeau@globetrotter.net





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info@idmanic.ca www.idmanic.ca





